

# NATO Industrial Advisory Group Industrial Interface Group NIAG IIG

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## 1. Background

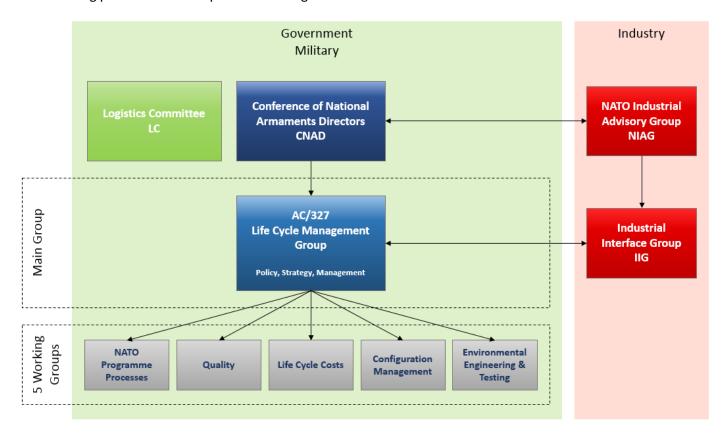
In accordance with the NIAG Terms of Reference (TOR) the NIAG is charged with providing industry's advice to the CNAD on how to foster government-to-industry and industry-to-industry armaments co-operation within the Alliance.

One such avenue for the provision of advice has been the former NIAG Industrial Interface Group to AC/313, the CNAD Group on Acquisition Practices. In July 2003, AC/313 was closed and its activities subsumed in a new CNAD Group, AC/327, the Life Cycle Management Group (LCMG).

At the October 2005 NIAG plenary meeting NIAG agreed to the re-forming of the NIAG Industrial Interface Group to enable the provision of industrial advice to the LCMG.

## 2. NATO Logistics and Life Cycle Management Meeting Structure

The following picture shows the present meeting structure:



# 3. NATO Logistics Committee (LC)

The Logistics Committee (LC) is the senior advisory body on logistics in NATO. Its overall mandate is two-fold: to address consumer logistics matters with a view to enhancing the performance, efficiency, sustainability and combat effectiveness of Alliance forces; and to exercise, on behalf of the North Atlantic Council, an overarching coordinating authority across the whole spectrum of logistics functions within NATO.

It carries out its work through subordinate bodies: the Logistic Staff Meeting, the Movement and Transportation Group, and the Petroleum Committee .

The LC reports jointly to both the Military Committee and the North Atlantic Council, reflecting the dependence of logistics on both civil and military factors.

The LC is responsible for harmonizing and coordinating the development of policy recommendations and coordinated advice on civil and military logistic matters, Alliance logistic interoperability, and cooperation in logistics.

The LC is a joint civil/ military body where all member countries are represented. Membership is drawn from senior national civil and military representatives of ministries of defence or equivalent bodies with responsibility for consumer aspects of logistics in member countries. Representatives of the Strategic Commands, the NATO Maintenance and Supply Agency, the NATO Standardization Agency, the Committee of the Chiefs of Military Medical Services in NATO and other sectors of the NATO Headquarters Staff also participate in the work of the LC.

The LC meets under the chairmanship of the NATO Secretary General twice a year, in joint civil and military sessions. It has two permanent co-chairmen: the Assistant Secretary General of the division responsible for defence policy and planning issues and the Deputy Chairman of the Military Committee.

The LC is supported jointly by dedicated staff in the International Secretariat (IS) and the International Military Staff (IMS).

It carries out its work through six subordinate bodies, of which the first two play the principal role:

- the Logistic Staff Meeting;
- the Movement and Transportation Group;
- the Standing Group of Partner Logistic Experts;
- the Logistic Information Management Group;
- the Petroleum committee; and
- the Ammunition transport safety group.

# 4. Conference of National Armament Directors (CNAD)

It is under the aegis of the CNAD that most of the effort aimed at identifying opportunities for collaboration in the research, development and production of military equipment and weapon systems takes place. The CNAD, which meets in full session twice a year, is chaired by the Secretary General. The permanent Chairman is the Assistant Secretary General (ASG) for Defence Investment.

It brings together the National Armament Directors of member nations, representatives from the Military Committee (MC) and Strategic Command (SCs), the chairmen of its main groups and other civil and military authorities with an interest in production logistics. The CNAD is directly responsible for the following four key elements for co-operation:

- the harmonisation of military requirements on an Alliance-wide basis;
- the promotion of essential battlefield interoperability;
- the pursuit of co-operative opportunities identified by the CNAD and the promotion of improved transatlantic co-operation; and
- the development of critical technologies, including expanded technology sharing.

# 5. NATO Industrial Advisory Group (NIAG)

NATO Industrial Advisory Group (NIAG) provides industry advice to the CNAD on industrial, technical, economic, management and other relevant aspects of research, development and production of armaments within the

Alliance. The primary focus is the conduct of NIAG studies to provide technology advice for programme development efforts under the CNAD.

## 6. AC/327 Life Cycle Management Group (AC/327 LCMG)

Life Cycle Management Group - AC/327 - is responsible, on behalf of the CNAD, for NATO policies, methods, use and support of armaments systems to meet NATO life cycle, quality and interoperability requirements. At present, it consists of the Main Group and 5 Working Groups:

- Working Group 1 on NATO Programme Processes
- Working Group 2 on Quality
- Working Group 3 on Life Cycle Costs
- Working Group 6 on Environmental Engineering and Testing
- Working Group 7 on Configuration Management

# 7. NIAG Industrial Interface Group (NIAG IIG)

The task of the NIAG Industrial Interface Group is to liaise with the CNAD AC/327 Life Cycle Management Group in accordance with their Terms of Reference, with the aim of providing industrial advice and viewpoints, as required, in the areas of:

- Industrial methodologies in support of standards, e.g. ISO/IEC 15288, Systems Engineering System Life
   Cycle Processes.
- Industrial implications of NATO system life cycle policy and processes, methods, procedures and agreements developed by LCMG (for example contractual, financial, and management implications).
- Use of "best practice" concepts, methodologies and applications.

The group may also propose to AC/327 areas of work related to Life Cycle Management that would contribute to the furtherance of timely armaments procurement in support of NATO capabilities.

# 8. Membership in the NIAG IIG

IIG members are industrial representatives from NIAG delegations. Potential IIG members, who want to support the work of the LCMG therefore have to inform their national Heads of Delegation of the NIAG. After they have done this, the IIG Chair will inform the LCMG and offer the support.

#### 9. NIAG IIG Points of Contact

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#### Annex A

#### NIAG Industrial Interface Group IIG - List of Members / March 2015

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