

# Life Cycle Management in NATO

## From Theory to Action

*The traditional annual NATO LCM Conference will consider Life Cycle Management in NATO from a "Theory to Action" perspective and is again organised in cooperation with the NATO Life Cycle Management Group (LCMG), the NATO Industrial Advisory Group (NIAG), and the German CALS Forum (CFD).*

The aim of NATO Systems Life Cycle Management has not changed since 2006, when the NATO Secretary General signed the NATO Life Cycle Systems Policy. It still aims at optimising defence capabilities with the objective to fulfil operational requirements; at the same time taking into account performance, cost, schedule, quality, operational environments, integrated logistic support and obsolescence throughout the life cycle of the system.

The purpose of Life Cycle Management in theory and in practice is to mitigate risk, reduce acquisition times and to identify, quantify and control life cycle costs from the earliest possible point of time. As a result, it has become one of the cornerstones for the ambitious processes of reforming NATO and NATO's agencies.

The conference will provide a forum for the exchange of views and ideas, of new and proven approaches for life cycle management and logistics integration among and between decision makers, programme managers experts and logisticians both from industry and military organisations.

It will be accompanied by a small, dedicated exhibition, where industry will present their scope of capabilities and products.

Like in previous years, speakers, delegates and exhibitors will take advantage of the luxurious ambience of the Golden Tulip Brussels Airport Hotel, which has already provided proof of its value and capabilities as the venue of similar such events in the past few years.

**MITTLER**  
Further information: **REPORT**

[www.mittler-report.de](http://www.mittler-report.de)

## Registration Information

**Organised by**  
**Mittler Report Verlag GmbH**  
Hochkreuzallee 1, D-53175 Bonn, Germany  
Phone: +49 228-30789-0, Fax: +49 228-30789-15  
e-mail: [LCM-Conference@mittler-report.de](mailto:LCM-Conference@mittler-report.de)  
[www.mittler-report.de](http://www.mittler-report.de)

**Conference Venue**  
**Golden Tulip Brussels Airport**  
Bessenveldstraat 15, B-1831 Diegem, Belgium  
Phone: +32 2-713-6666, Fax: +32 2-721-4245  
e-mail: [meeting@goldentulipbrusselsairport.be](mailto:meeting@goldentulipbrusselsairport.be)

**Registration Fee**  
The registration fee of € 870 covers participation, administration, documentation, refreshments and dinner. The registration fee for delegates from Government/Armed Forces and exhibitors is € 290, speakers from industry € 190. Special rate for CFD members: 25% discount. There is no registration fee for speakers from Government/Armed Forces.  
[Please register in writing to Mittler Report Verlag.](#)

**Registration Deadline**  
Friday, 10 January 2014

**Exhibition**  
Companies interested in exhibiting are kindly requested to contact the organiser for details.

**Accommodation**  
Special rates for conference delegates and speakers are offered by the Golden Tulip Brussels Airport (see above) as well as the Ibis Brussels Airport, Bessenveldstraat 17, B-1831 Diegem, Belgium  
Phone: +32 2-620-0432, Fax: +32 2-725-4040,  
e-mail: [H1454-RE2@accor.com](mailto:H1454-RE2@accor.com)

To take advantage of our special accommodation rates (reservation deadlines: 28 December 2013 and 08 January 2014), please contact the organiser for dedicated reservation forms.

**Cancellation**  
For cancellations a handling fee of € 80 will be charged. Cancellations must be received in writing before 10 January 2014.

It is regretted that cancellations received after this time will be liable for the full delegate fee. Substitute delegates may be made at any time at no extra charge.

**Liability**  
Should the conference have to be cancelled, the liability of Mittler Report Verlag is limited to the delegate fee.

# Life Cycle Management in NATO

Life Cycle Management  
in NATO

From Theory  
to Action

10th NATO LCM  
Conference & Exhibition

28 and 29 January 2014

Golden Tulip Brussels  
Airport Hotel, Belgium



In cooperation with the NATO Life Cycle Management Group (LCMG), The NATO Industrial Advisory Group (NIAG) and the German CALS Forum (CFD)

**MITTLER**  
**REPORT**

## 10th NATO LCM **Life Cycle Management in NATO** Conference & Exhibition

### Conference Chairmen:

- J. Bo Leimand, Head of Department, Chief International Cooperation Office, Danish Defence Acquisition and Logistics Organization, Ballerup, Denmark  
and
- LTC (ret) Peter Janatschek, Chairman, NIAG Industrial Interface Group, Managing Director, German CALS Forum, Siegburg, Germany

28/29 January 2014

Golden Tulip Brussels Airport

From Theory to Action

### Tuesday, 28 January 2014

- 12.30** Welcome Coffee, Registration
- 13.00** Introductory Remarks, Administrative Remarks  
Conference Chairmen, Organiser
- 13.15** The NATO Defence Planning Process  
Tim Webb, Head, Capability Delivery Section - Strategy Directorate, Defence Investment Division, NATO HQ, Brussels, Belgium
- 13.45** NATO Agencies Reform – Status and Perspectives  
MajGen (ret) Henrik Dam, Deputy Director Strategy, International Staff, Defence Investment Division, NATO HQ, Brussels, Belgium
- 14.15** NATO Life Cycle Management Group – Adoption of our Deliverables in NATO and the Nations, and Future Outlook  
Vebjørn Småberg, Chairman AC/327, Norwegian Defence, Kolsås Bærum, Norway
- 14.45** Implementation of Performance-Based Contractor Logistics Support (CLS) for NATO Sensor Installations  
NSPA NATO Support Agency, Capellen, Luxembourg
- 15.15** Discussion, Coffee Break
- 15.45** CBMA – Computer-Based Maintenance Assistant  
Dr. Christian Kauth, Director International Business and Services, General Dynamics European Land Systems-Germany GmbH, Kaiserslautern, Germany

- 16.15** Logistics Data as a Service  
Xenia Fiorentini, Project Manager, Engisis S.r.l., Rome, Italy
- 16.45** Decision Making in Life Cycle Management – An Analytical Approach  
Robert Hell, Managing Director, Systecon AB, Stockholm, Sweden
- 17.15** Cost Avoidance through Comprehensive Obsolescence Management – an Overview  
Bjoern Bartels, Senior Consultant, Obsolescence Management & ILS Lead, ABSC GmbH, Aschheim-Dornach, Germany
- 17.45** Discussion, Concluding Remarks (Day 1)
- 18.00** Reception, Dinner

### Wednesday, 29 January 2014

- 08.00** Introductory Remarks  
Conference Chairmen
- 08.10** Technical Readiness to Fulfil Requirements for all Levels of Command in Armed Forces and in Public Services  
Major Bartosz Biernacik PhD, National Defence University, Warsaw, Poland
- 08.40** Improving Logistic Support with Simulation  
Michel Garrivet, Nexter Systems, Versailles, France; LTC Pascal Subit, SIMMIT Structure Intégrée du Maintien en condition opérationnelle des Matériels Terrestres, Versailles, France
- 09.10** AC/135 Activity Report  
Col. Marek Dalkowski, Chairman, AC/135, MoD Poland, Warsaw

- 09.40** Tailoring your Implementation of Unique Identification (UID) of Items as a Nation or Industrial Supplier  
Robert Leibrandt, Senior Market Manager, Camcode Global, Burke, VA, USA
- 10.10** PLCS Implementations  
Nigel Shaw, Managing Director, Eurostep Ltd., and/or Dr. Rob Bodington, Principal Consultant, Eurostep Limited, St. Asaph, UK
- 10.40** Discussion, Coffee Break
- 11.10** The ASD/AIA Suite of ILS Specifications  
Albert Grabmeier, ASD/Cassidian, Manching
- 11.20** Global Collaborative PLM Solutions for Oil and Gas Subsea Applications – How to Increase Interoperability Using ISO 10303 PLCS Standards  
Kjell A. Bengtsson, Vice-President Sales and Marketing, Jotne EPM Technology AS, Oslo, Norway
- 11.50** Future Forces Interoperability and Standardisation  
Claudio Buccini, Head, Customer Services Solutions, Finmeccanica SpA, Rome, Italy
- 12.20** Critical Success Factors and Barriers to Effective Configuration Management – The Need for a CM Maturity Model  
Callum Kidd, University of Manchester, UK
- 12.50** Discussion, Concluding Remarks
- 13.00** Break
- 14.00–16.00** The ASD/AIA Suite of ILS Specifications (the S-Series Specifications)  
Workshop, chaired by ASD

**10th NATO Life Cycle Management  
Conference & Exhibition:  
LIFE CYCLE MANAGEMENT  
IN NATO  
28/29 JANUARY 2014**

Mittler Report Verlag GmbH  
Hochkreuzallee 1

D-53175 Bonn, Germany

Fax : +49 228-30789-15

Golden Tulip Brussels Airport  
Bessenveldstraat 15  
B-1831 Diegem, Belgium

**Registration Deadline: 10 January 2014**

This is a firm booking for the registration of the following delegates:

Name, First Name	Position	€
1.		870
2.		830
3.		790
4.		790
Together with the name of your organisation the above details will be included in the list of delegates, which is part of the conference documentation.		
<b>Total amount</b>		

The registration fee for exhibitors and the 1<sup>st</sup> delegate from Government/Armed Forces is € 290, 2<sup>nd</sup> € 270, 3<sup>rd</sup> € 250. Speakers from industry: € 190. Discount for CFD members: 25 %. There is no registration fee for speakers from Government/Armed Forces.

Together with the confirmation of your registration an invoice will be issued. Belgian V.A.T. is invoiced where applicable

This form has been completed by:

Name.....  
 Company/Organisation.....Dept .....

Street/POB.....  
 Zip, City, Country.....

Phone.....Fax.....

Email: .....

V.A.T. Identification Nr. : .....

.....  
 (Signature) (Date)

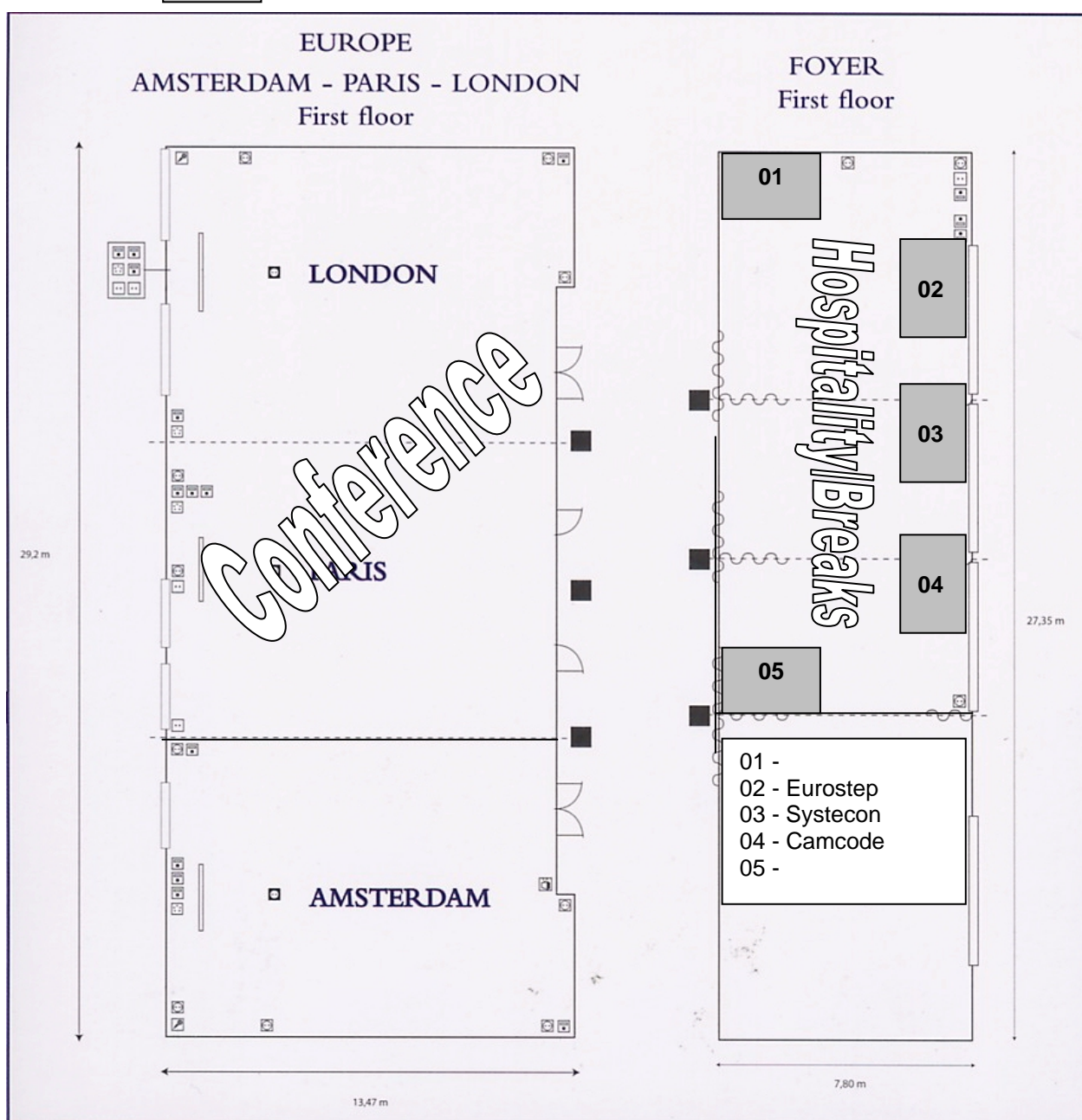
For cancellations a handling fee of € 80 will be charged. Cancellations must be received in writing before 10 January 2014. It is regretted that cancellations received after this time will be liable for the full delegate fee. Substitute delegates may be made at any time at no extra charge.

**- Exhibition Information -**

The exhibition will be located in the lobby (Foyer) adjacent to the conference rooms. The lobby will also serve as the location for the coffee breaks and the reception on the first day. The exhibits are limited to display panels, which have to be provided by the exhibitors themselves (tables and chairs are available from the hotel). Due to space limitations the number of exhibits must not exceed five (5), and for each exhibit the exhibit space measures 3 x 2 m; no walls or platforms are provided (please see floor plan for details). Electricity and access to the internet via wireless LAN is supplied free of charge. Exhibitors are kindly requested to bring their own electric plugs/adapters and extension cables.

**- Conference and Exhibition Area (1<sup>st</sup> Floor) -  
Scale: 1:200**

 = Exhibition Space 3 x 2 m (Display Panels only)



Exhibition Space Reservation Form

**10th NATO Life Cycle Management  
Conference & Exhibition:**

**LIFE CYCLE MANAGEMENT  
IN NATO**

28/29 JANUARY 2014

**Mittler Report Verlag GmbH  
Hochkreuzallee 1**

**D-53175 Bonn, Germany**

**Fax : +49 228-30789-15**

Golden Tulip Brussels Airport  
Bessenveldstraat 15  
B-1831 Diegem, Belgium

This is a firm booking for the reservation of exhibition space sized 3x2 m at the above conference on Life Cycle Management in NATO, 28 & 29 January 2014, Golden Tulip Brussels Airport, Belgium. The exhibition space fee is **€980** + (Belgian) V.A.T.

Industrial displays are limited each to a display panel of 2.5x3 m (height by width) and a presentation table for e.g. brochures, and promotional literature, laptop computers etc. Presentation tables, electricity and access to the internet via wireless LAN are provided by the hotel, all other exhibition equipment has to be provided by the exhibitors.

The displays can be set up in the morning of Tuesday, 28 January 2014. Representatives from the organiser will be on site to assist.

Together with the confirmation of your reservation an invoice will be issued. The agreement becomes effective upon payment of 50% of the amount invoiced within 14 days after the invoice date. All fees must be received by the date of the conference. Cancellations must be received in writing by 10 January 2014. It is regretted that cancellations received after this time will be liable for the full exhibition space fee.

This form has been completed by

Name/First Name .....

Company/Organisation .....

Dept .....

Street/POB .....

Zip/City/Country .....

Phone ..... Fax .....

Invoice Address: .....

.....

.....  
(Signature)

.....  
(Date)